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THE INDABA

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J.P.Morgan

INVESTING IN RESOURCES AND MINING IN AFRICA

5 – 6 October 2016

www.joburgindaba.com

IT'S BACK – SAVE THE DATE

Dear Delegate

Leaders of the mining industry will once again gather at the Inanda Club in Johannesburg on the 5th and 6th October for the 2016 Joburg Indaba, a critical platform where CEOs, government, investors and major stakeholders gather to partake in open, honest conversations that are so critical for the industry.

As 2016 will undoubtedly go down as one of the toughest years the mining industry has seen – lower growth in China, low commodity prices, rising costs and macro economic factors and challengers, the question we ask ourselves is what factors are within our control and what is the roadmap for addressing these challenges?

Now in its fourth year, the Joburg Indaba is well established as *the* gathering for all stakeholders who have found it an important and influential platform to put forward their thoughts on the industry. Insightful contributions and meaningful conversations will ensure a robust engagement over key questions such as:

What can we, as miners, do for the economy?

What are we, as CEOs, actually doing to attract investment into the future of our companies and the industry?

What should the mining industry be doing to make itself a key driver of the economy?

How good (or bad) are we really when it comes to safety and productivity?

CEOs will come face to face with investment analysts, fund managers, union and community representatives who will give their views on capital allocation and how CEOs should be balancing the needs of current and future demands. How do we strike the right balance between past, present and future needs when it comes to diverse stakeholders, legacy issues, wages, houses and current and future mines?

These are just some of the questions that will form part of the frank conversations, stimulating discussions and lively debates that have become the hallmark of the Joburg indaba. Join us and the many industry leaders who will gather on 5th & 6th October at the Inanda Club in Johannesburg to drive the way forward for the mining industry and share insights into global prospects and investment opportunities.

Bernard Swanepoel will of course be chairing the Joburg Indaba and we can once again look forward to his provocative insights, candour and rousing humour! And don't forget to sign up for the pre-Indaba dinner on the evening of 4th October, where we are delighted to welcome Neal Froneman as our guest speaker.

We hope to see you there.

Paula Munsie

Founder and CEO

Don't miss: JOBURG INDABA 2016

Registration now open!

Date: 5 – 6 October 2016

**Venue: Inanda Club, Sandton,
Johannesburg**

**And don't miss the pre-conference
dinner on 4th October, featuring our guest
speaker Neal Froneman, CEO, Sibanye Gold.**

www.joburgindaba.com

Dinner sponsored by



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Joburg Indaba 2016 Sponsorship Packages

Sponsorship packages are available.

For more information contact

sponsorship@resources4africa.com


Programme at a Glance

Conference Day One: Wednesday 5th October 2016

07h30	Registration
09h00	Chairman's Opening Address
09h15	Session One
09h15	Keynote Address: What we, as miners, can and should do for the economy. What have we achieved so far?
09h45	Keynote Address: How will the South African mining industry become internationally competitive and attract the right investment to secure its future?
10h15	Keynote Address: What should the mining industry be doing to make itself a key driver of the economy?
10h45	Followed by a Panel Discussion Commentary on the challenges and solutions outlined above
11h30 – 12h00	Morning Refreshments
12h00	Session Two What are CEOs actually doing to attract investment into the future of their companies and the industry?
13h15	Lunch and Networking
14h15	Session Three Safety: How good (or bad) are we really?
14h35	Session Four Industry Productivity: How bad (or good) are we really?
15h00	Session Five How are we, as CEOs, managing those elements that are within our control? Productivity, Costs, Safety, Volume
16h15	Afternoon Refreshments
16h45	Session Six The mining industry: taking charge of its future?
16h45	The platinum industry – what is it doing to stimulate demand and growth?
17h10	Are there lessons to be learnt for the platinum industry from gold in 1980 and manganese in 1995?
17h30	End of Day One
17h30 - 19:00	Cocktail Reception, sponsored by J.P.Morgan

Programme at a Glance

Conference Day Two: Thursday 6th October 2016

08h00 – 08h45	Registration
08h50	Chairman's Opening Remarks
09h00	Session One Face to face with the Investment Analysts: What is the sell side's view on optimal capital allocation for mining companies in terms of the current investment cycle and other stakeholder demands?
10h00	Session Two Face to face with the Fund Managers: What is the buy side's view on optimal capital allocation for mining companies in terms of the current investment cycle and other stakeholder demands?
11h00	Morning Refreshments
11h30	Session Three Face to face with the Unions: Striking the right balance between past, current and future needs – legacy issues, wages, investment into current and future mines. What is the optimal capital allocation for mining companies?
12h15	Session Four Face to face with Mining Communities: Striking the right balance between past, current and future needs; houses versus shafts. What is the optimal capital allocation for mining companies?
13h00	Lunch and Networking
14h00	Session Five The Future World
14h00	Alternative power generation and new sources of energy
14h30	Innovation and new technologies in mining
15h00	New frontiers: deep sea mining
15h30	Afternoon Refreshments
16h00	Session Six The Lion's Lair
17h30	End of Conference
17:30 - 19:00	Wine Tasting, Sponsored by 

**Come and join in the conversation @joburgindaba
By the Industry for the Industry**

Early Confirmed Speakers for 2016:

Sacha Backes

Senior Investment Officer, Mining Investment Division – Africa
International Finance Corporation

Frans Baleni

Henk de Hoop

Business Development Director, Rand Merchant Bank

Sandra du Toit

Head: Mining & Metals, Africa Corporate Finance, Standard Bank

Neal Froneman

Chief Executive Officer, Sibanye Gold

Chris Griffith

Chief Executive Officer, Anglo American Platinum

Nick Holland

Chief Executive Officer, Gold Fields

Andrew Lane

Africa Energy and Resources Leader, Deloitte

Fidelis Madavo

Executive Head: Listed Investment, Public Investment Corporation
(PIC) of South Africa

Peter Major

Peter Major, Director: Mining, Cadiz Corporate Solutions

Joseph Mathunjwa

President, AMCU

Norman Mbazima

Deputy Chairman, Anglo American South Africa

Deshnee Naidoo

Chief Executive Officer, Zinc International and CMT

Sipho Nkosi

Non-Executive Chairman, Talent10

Fiona Perrott-Humphrey

Adviser, Rothschild Mining Team, Rothschild London

Steve Phiri

Chief Executive Officer, Royal Bafokeng Platinum

Andile Sangqu

Executive Head, Anglo American South Africa and
Vice President, Chamber of Mines of South Africa

Mike Schmidt

Chief Executive Officer, African Rainbow Minerals

Keith Scott

Chairman, The MSA Group

Dion Shango

South Africa CEO and South Market Area Regional Senior
Partner, PwC

Peter Steenkamp

Chief Executive Officer, Harmony Gold

Bernard Swanepoel

Chairman, Joburg Indaba

Mike Teke

Founder and Chairman, Masimong Group

Piet Viljoen

Chairman, Regarding Capital Management (RECM)

Barry Weir

Co-Head of Global Mining, Managing Director, J.P. Morgan

Bernard Swanepoel is back by popular demand to chair the 2016 Joburg Indaba encouraging honest and open conversation.

HIGHLIGHTS FROM 2015

Mark Bristow, CEO Randgold Resources, one of the few companies to buck the downward trend in equities and deliver real returns to investors inspired us at the Joburg Indaba pre-conference dinner, now a permanent feature on the Joburg Indaba programme.

Bernard Swanepoel facilitated a conversation between **Joseph Mathunjwa** and **Terence Goodlace**, a conversation we believe to be the first ever of its kind held in the public domain.

We were also honoured to welcome Trevor Manuel in 2015 as he contextualised **mining and the NDP for us**.

Jim Rutherford once more lived up to his enviable reputation for delivering astute and insightful comments in his usual lively and engaging manner. As **Peter Major** pointed out, we would all do well to take on board his advice, as a blue print for the industry.

The extensive media coverage highlights the relevance of the conversations held and the appreciation for the open and frank manner in which speakers such as **Bobby Godsell, James Motlatsi** and many others publicly shared their unique perspectives and thoughts about the industry.

These were just a few of the many highlights of the event which saw investors, CEOs, unions, government, board directors, management teams and young professionals all engage in meaningful and constructive dialogue.

Come and join in the lively debates and high calibre engagement that have become the hallmark of the Joburg Indaba! **SAVE THE DATE: 5 & 6 OCTOBER 2016.**

The Joburg Indaba is the result of a partnership between Resources 4 Africa and THINKspiration.

Since its inaugural event in 2013, the Joburg Indaba, has become known as a mining conference which has raised the bar and established a clear competitive advantage by creating an environment where passionate industry leaders can have honest, open and direct conversations in an intimate atmosphere.

Conversations, that are not really taking place anywhere else. Truly, conversations "by the Industry, for the Industry."

Since its inception, these conversations have continued: in response to the pressing need to focus on relevant and crucial issues throughout the course of the year. In addition to the Joburg Indaba, we hold the Junior Indaba, now in its second year, and several Breakfast Indabas held at intervals through the year which have zeroed in on critical issues facing the industry.

Paula Munsie is Founder and CEO of the Joburg Indaba.



Resources 4 Africa is an entrepreneurial company specialising in conferences on Investment in Africa's Resource sectors. Passionate about Africa and driven by the need to increase investment into the African continent and particularly South Africa, the Resources 4 Africa team aims to create fresh, inspiring and thought-provoking events that make a difference.

Paula Munsie is the founder and CEO of Resources 4 Africa.

Paula Munsie, CEO,
Resources 4 Africa



THINKspiration is a specialist consultancy dedicated to getting corporate strategy understood by distilling it into a compelling visual story that all employees know, understand and want to deliver. We have a deep understanding of strategy and leadership and have successfully helped companies translate strategy from the boardroom to the rock face/shop floor. We use stories to create meaning and visual stories to make the meaning memorable. We then equip leaders at all levels to conduct meaningful conversations around the content with their people. (Read more on our website: www.thinkspiration.co.za)

Tracey Swanepoel, CEO
THINKspiration

Tracey Swanepoel is the founder and CEO of THINKspiration.

What makes this event different? ... by the industry for the industry...

Developed through wide consultation with the industry, the 2016 Joburg Indaba once again promises to be a highlight in the mining industry's calendar. The platform is set for lively debates, thought provoking discussions while also enabling you to do business in a memorable way by providing direct access to investors, entrepreneurs and captains of industry. Meet the game changers and though leaders in the industry in an environment conducive to interaction and conversation where thinking can be shared, opportunities explored and solutions found. Speakers and participants will include CEOs, Exco members of leading companies in the mining industry, management teams, investment houses, government, commodity market and financial analysts, academia, consulting and advisory services

Delegates are invigorated by the lively debates and passion shown by speakers as well as the chance to mingle and converse with industry heavyweights in an intimate environment.



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INVESTING IN RESOURCES AND MINING IN AFRICA

The Inanda Club, Johannesburg
5 – 6 October 2016
www.joburgindaba.com

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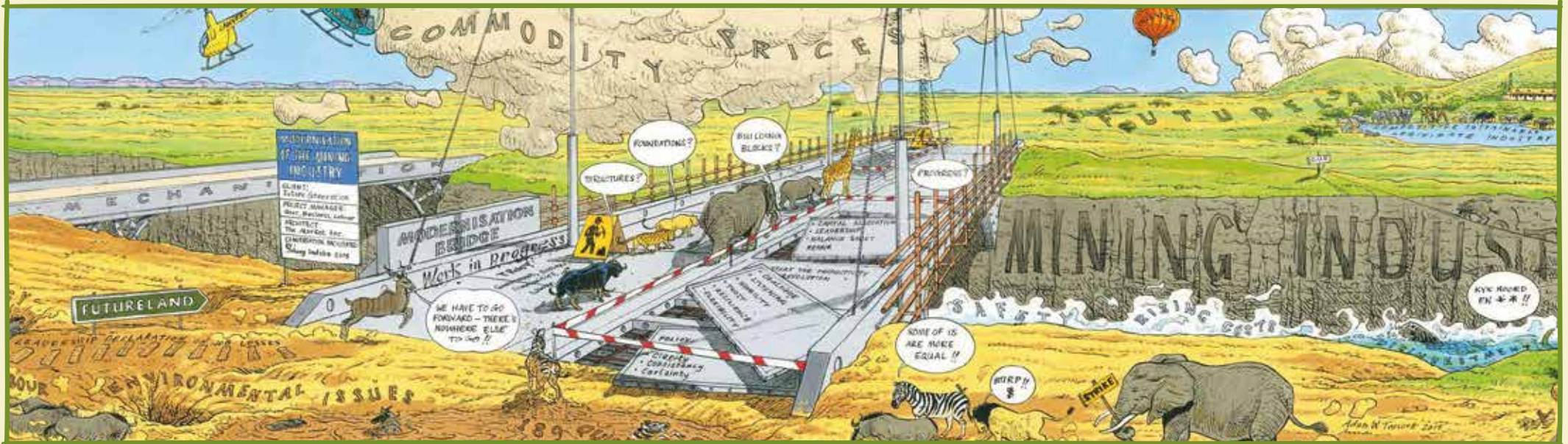


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UNDER CONSTRUCTION: THE MODERNISATION BRIDGE



THINKspiration was at work once again at the 2015 Joburg Indaba mapping the conversation and the route forward in captivating visuals where a picture told a thousand words. A summary of the findings and outcomes that emerged from the open, honest and constructive conversation amongst industry stakeholders, can be accessed on the website www.joburgindaba.com



PREVIOUS ATTENDING COMPANIES:

3S Media - Inside Mining Magazine
 AARD Mining Equipment
 Acrux Resources
 AdamAu Mining and Resources
 African Mineral Exploration and Development Fund
 African Mining Brief
 African Spirit
 African Sun Mining
 Amec Foster Wheeler
 Andiamo Exploration
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 Aurecon South Africa
 Auriant Africa Holdings
 Australian Trade Commission
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DRA Projects SA
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 Equator Drilling
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 Kumuka Africa
 Ledjadja Coal
 Lerama Resources
 Letaba Elihle Investments LEI
 Lifa Communications
 Lonmin Platinum

Lordwick Real Estate Investment Trust
 Lurco Coal
 MAC Consulting
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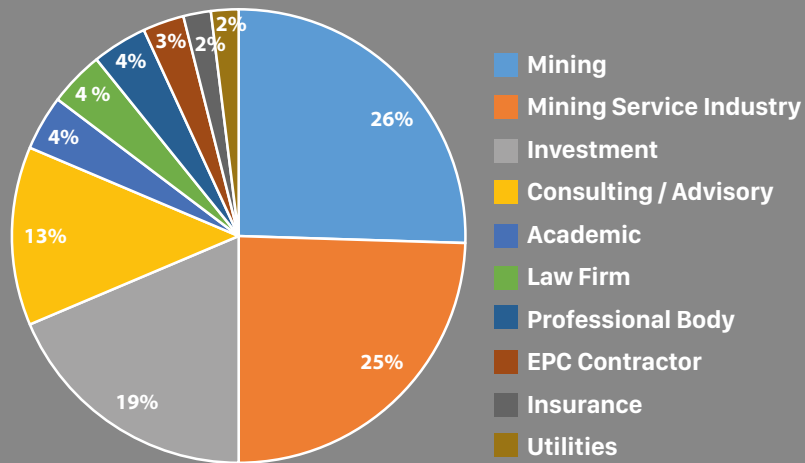
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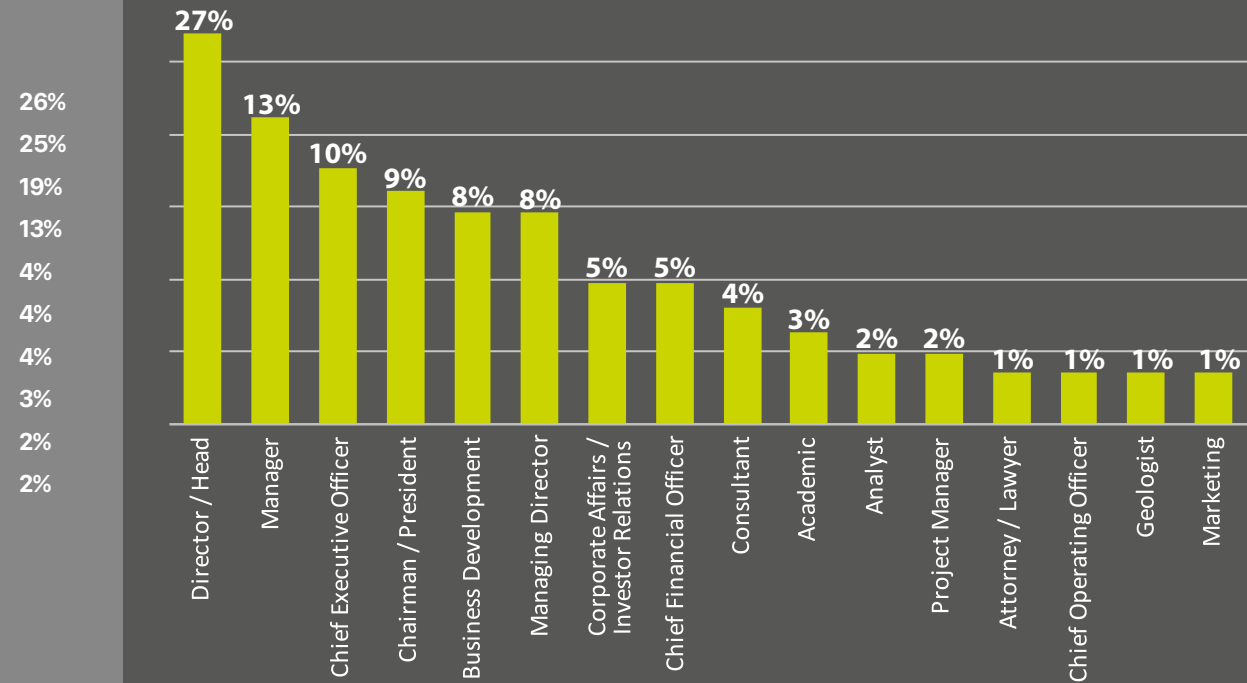
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 VAPO Foundation
 VBKOM Consulting Engineers
 Vemym Deloitte
 Village Main Reef
 Vinmarsh Geo Consultants
 VK Mining Resources
 Vunani Resources
 Webber Wentzel
 Wescoal Holdings
 Wesizwe Platinum
 Willis Towers Watson
 Wits Mining School
 Xcalibar Airborne Geophysics
 Xtract Resources

2015 ATTENDEE INDUSTRY SPLIT



2015 TOP ATTENDING JOB TITLES



HEAR WHAT PAST ATTENDEES HAD TO SAY

“It was, without doubt, the most interesting and informative two days I have ever spent at such an event. ”

“Well done on organising an event which makes a great contribution to the discourse about mining. ”

“The event went superbly - you should be very proud. ”

“I thoroughly enjoyed the debate and conversations during Joburg Indaba... A job well done to you and your entire team. ”

“The speakers and subjects covered were carefully and well chosen. I missed only one of the presentations. For somebody like me who has a notoriously short attention span, that speaks to how thought provoking they were. All this and seamless organisation and great catering too! ”

“...as far as I'm concerned, it is by far the best mining conference in terms of the interaction - obviously very much due to the calibre of the speakers (myself excluded!) and Bernard's inimitable style! ”

“I thought the event was very well organised and I really enjoyed attending. Well done to you and your team. ”

“It was a pleasure to be part of the Joburg Indaba, I thought it was great and thoroughly enjoyed the experience. Well done to you and your team. ”

A selection of testimonials from delegates, speakers and sponsors:

“I enjoyed the conference and was pleasantly surprised - very well organised, novel / African-centric panel discussions (providing really good insight), and serious attendees. I thought your session-ending summaries were terrific! ”

“Thank you for another interesting conference. Without a doubt, I consider this the best mining conference going, throwing up A-grade speakers and topics. The coup with Mathunjwa must be particularly satisfying for you. No one else has managed it. ”

“With the close of what we believe was a very successful Joburg Indaba, I would like to take this moment and thank you for a well planned and coordinated event. As always the event lived up to its expectations and I believe all of those that attended the event will have found that their time was more than well spent over the 2 days. ”

“To echo the sentiments of (the rest of our team)... We are extremely happy with our involvement with the Joburg Indaba. I think this year's event was a resounding success. Congratulations to you and all involved in organising it. It's really heartening to read the feedback you have received from various delegates. Thoroughly enjoyed the experience. ”

“... thought provoking and fun panels where speakers entered fully into the spirit of the occasion and were prepared to put up with occasional goading...the commentary really did land home...the feedback was very positive and you deserve a lot of credit...I really enjoyed the whole interaction. ”

“...well done...like this year, you can count on our full commitment in 2016! ”

“Congratulations to you on hosting an excellent world class event. ”

“Your unique approach is a breath of fresh air compared to the mundane outdated structures of many events. ”

“Thank you, we enjoyed the event and we are comfortable that we are receiving value from it. ”

“I thought the Indaba was first class, and I enjoyed every minute of it! Well done, and I hope to see you guys again next year.” ”

DELEGATE REGISTRATION FORM



Joburg
THE INDABA

INVESTING IN RESOURCES AND MINING IN AFRICA

5 - 6 OCTOBER 2016
THE INANDA CLUB, JOHANNESBURG

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Please Tick the Appropriate Box	2 day conference package: 5 & 6 October 2016	2 day conference package PLUS pre-conference dinner (4th October)
Mining, Investors and Government	<input type="checkbox"/> R9 950	<input type="checkbox"/> R10 990
Other (Suppliers)	<input type="checkbox"/> R11 950	<input type="checkbox"/> R12 950

* Prices quoted are exclusive of VAT

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Terms & Conditions: I accept the terms and conditions. (Mark with 'X')

Please note that delegates' attendance at the conference cannot be confirmed until payment in full has been received. For any enquiries please contact the registrations department on: +27 (0)11 463 7799 or registrations@resources4africa.com. Please email the completed form to registrations@resources4africa.com or fax it to +27 (0)86 455 2301

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Note: Credit Card payments are available through the payment portal on the Joburg Indaba website.